ARCH CONSULTANTS LTD 2016 YEAR IN REVIEW



6

SERVICE OFFERINGS

Project Management
Master Planning
Facility Assessments
Construction Consulting
Facilities Management Support
Development Advisory Support

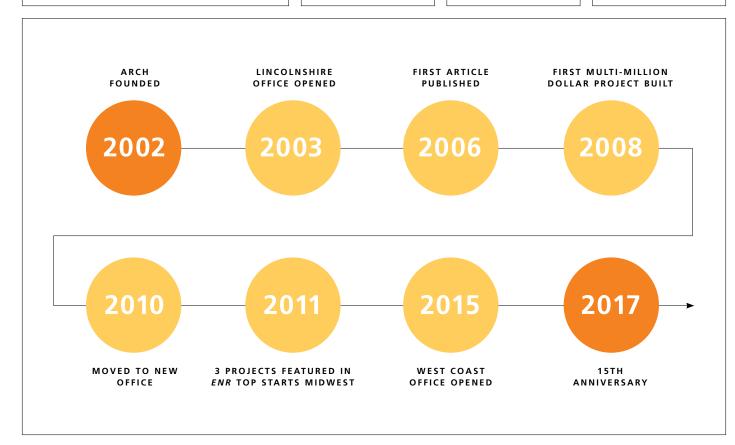
300+ CONFERENCE CALLS HOSTED

SPEAKING ENGAGEMENTS CONFERENCES

PROJECTS IN 11 STATES

AFFILIATIONS AND ASSOCIATIONS

NEW TEAM MEMBERS NEW CLIENTS



15 Years

OF SUCCESSFUL OWNER'S REPRESENTATION

Reflecting on our journey in 2016, ARCH Consultants saw significant growth in our project load and internal operations. As we close out the year, we are pleased to provide selected highlights of completed projects and work in progress.

This year ARCH managed 66 projects in 11 states and gained six new clients or partnering organizations. We presented two educational sessions for industry leaders and associations to share our thorough processes for repositioning and development. As affiliates and associates of 10 organizations, we attended 11 conferences, building our industry knowledge and expertise.

We added two seasoned associates to our firm who share our continued commitment to unwavering advocacy for our Owners' interests. Together we build on ARCH's reputation as a trusted partner to ensure that operational program expectations and building goals are met for every client and project.

Looking back over the years at our publications, project milestones, featured developments and office expansions, we are grateful for the colleagues and friends in Senior, Learning, Healing and Civic environments that have helped make ARCH so successful. We look forward to building on these relationships and forming new partnerships as we celebrate 15 years of successful Owner's Representation.

ARCH will continue to guide organizations from vision to occupancy—and beyond.



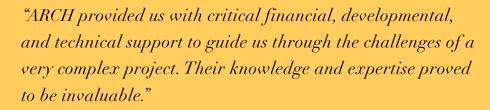
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Frank R. Muraca, AIA, LEED AP, CSI President

Mount Miguel Covenant Village | Town Center

The Mount Miguel Covenant Village campus, located in Spring Valley, California, completed Phase One of a new Town Center project. The dramatic mission-style 35,000 SF campus centerpiece for staff and residents contains administrative offices, a health clinic, and multiple dining, entertainment, social, fitness, and activity areas. The project enhances the campus amenity offerings and increases the vitality and desirability of the community.

ARCH provided Owner's Representative services during the construction phase, working to solidify scope, budget, and schedule along with construction monitoring, budget management, and project accounting efforts throughout the course of the project.



Richard Miller, Executive Director, Mount Miguel Covenant Village











Meadow Ridge | Renovations

"ARCH assisted in creating a master plan for the campus, ensuring our programmatic goals were achieved. They continue to guide the building process as we enter into design."

Michelle Bettigole, Executive Director, Meadow Ridge Meadow Ridge, a Senior Care Development Life Plan Community in Redding, Connecticut, is in the process of renovating an existing lounge into a new Bistro/Dining venue. The new Bistro will accommodate approximately 60 residents. The Bistro's design accommodates large and small groups while retaining an intimate quality, and a new outdoor patio will offer extended outdoor dining opportunities. A fully equipped open kitchen with a revised menu will offer numerous choices for both residents and staff.

Simultaneously, additional renovations to various areas of their campus are underway including a new Discovery Center, resident health area, and reconfiguration of existing spaces for a formal dining hall.

All projects are projected for completion in summer 2017.

ARCH is providing complete Owner's Representative services beginning with program development, where our vast experience streamlined the Owner's program definition and phasing of the project. Additional services for the project include design oversight and construction management.







The Village of East Harbor | Repositioning

The Village of East Harbor, located in Chesterfield Township, Michigan, is a Presbyterian Villages of Michigan Life Plan Community that underwent a master planning process resulting in a phased repositioning plan to renovate existing facilities and expand resident units. Phase One includes an addition with 16 transitional care beds, a physical therapy area, and a dining venue, as well as renovation of the long-term care bed wings, dining venues in assisted living, corridors, and common areas. Phase Two includes 70 independent living units, 24 cottage homes, and renovation of the existing independent living units. Phase Three includes renovations to the existing independent living building. Completion of Phase One construction is projected for 2018.

ARCH provided development consulting services including a facility assessment to determine the condition of the existing building's infrastructure, zoning analysis, definition of project scope and objectives, conceptual construction opinion, initial construction management plan, and development of a total project budget and schedule, all of which were included in a development plan for implementation. Once implementation began, ARCH helped secure State of Michigan Certificate of Need and Michigan Financing Authority approvals.

"As Owner's Representative,
ARCH guided us through the
planning process, assisting with
the creation of a more dynamic
master plan, securing necessary
licensing and township entitlements, and reducing the overall
project costs while maintaining
our programmatic goals."

Brian Carnaghi, Senior Vice
President of Finance and
Business Development,
Presbyterian Villages of Michigan

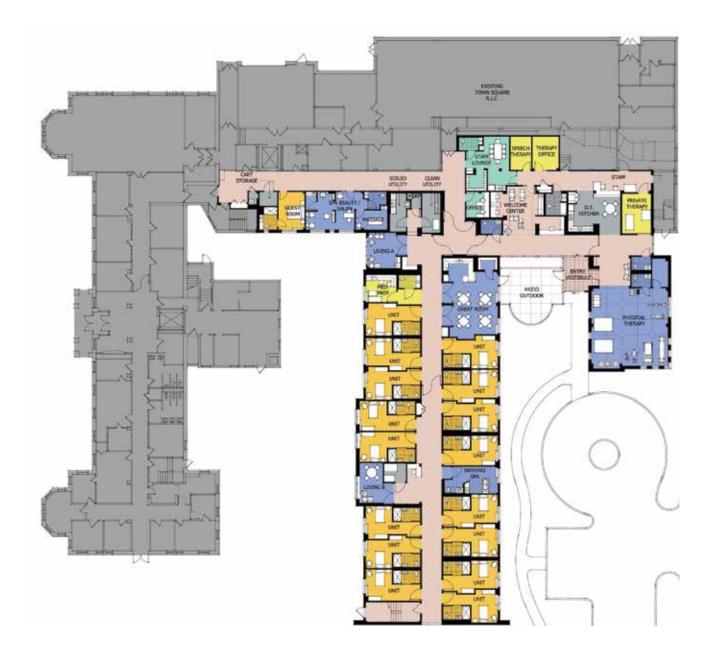






Bethesda | Rehab & Senior Care

In fall 2016, Bethesda Rehab & Senior Care completed an expansion and renovation of their existing rehabilitation center located in Chicago, Illinois. The project included renovations to an existing skilled nursing wing for a new Rehabilitation unit, new office and therapy support areas, newly constructed physical therapy building and patient entrance, associated landscaping, and additional parking. ARCH provided project management and construction oversight, bringing our collective construction experience to mitigate potential costs and ensure construction was completed on time.









"It is so rewarding to see years of planning finally come to conclusion. ARCH played a significant role in making this project a reality for Bethesda. I could have never kept up with all the permissions, permits, approvals and paperwork. They kept things moving forward despite the insanely complex Chicago systems."

Julie Boggess, CEO, Bethesda Rehab & Senior Care

The Village at Orchard Ridge | Phase II

The second phase of development is complete at The Village at Orchard Ridge, a National Lutheran Community in Winchester, Virginia, which followed the successful development and resident fill-up of Phase I managed by ARCH.

The Phase II project consisted of a new dining room, a wellness center, a health care building addition, and 103 apartments in two buildings.

The wellness center (known as the Engage Center) has an indoor pool, an art studio, multi-purpose room, and fitness and physical therapy rooms. The health care addition and apartment buildings bring new units

and associated support space to the community. Managing a complex phased opening, ARCH's seamless communication with National Lutheran Communities & Services ensured a smooth transition process.

ARCH assisted with the original master planning process on campus and continued to provide complete capital project management and construction consulting services. ARCH also provided facilities management support on campus to improve the efficiency of the in-house facilities and housekeeping staff.



"ARCH has worked with us on
The Village at Orchard Ridge
for five years now. As one can
imagine, the level of risk and
exposure on an initiative of this
size is considerable. Throughout
Phase I and Phase II, we have
seen their unwavering commitment to the project. Their
involvement continues to be of
great value to our organization."

Lawrence Bradshaw, President and CEO, National Lutheran Communities & Services





The ARCH Team

We are...

Advocates who represent our clients' best interest in dealings with other organizations and individuals involved in the building process.

Stewards of our clients' construction resources, ensuring that time and money are well invested and carefully managed.

Partners who complement our clients' in-house staff resources with our own specialized knowledge, experience, and leadership.

Collaborators who bring enthusiasm, commitment, and integrity to every project, infusing teams with our spirit of common purpose.

Responsible corporate citizens

who align ourselves with our client's sustainability goals and always offer our expertise in sustainable building practice.

Ethical and committed, as a firm and as individuals, to the highest standards of conduct and respect for others in everything we do.

FRANK MURACA

PRESIDENT

Founded ARCH Consultants and oversees the planning of all Senior environment projects.

SANDY NOONAN

ACCOUNTING MANAGER

Manages ARCH's accounting and finance functions including forecasting, billing, and coordination of project accounting and construction-in-progress tracking.

JOHN PEACOCK

SENIOR PROJECT MANAGER

Lays the framework for project assessment and implementation, and acts as a facilitator for programming and design.

JIM BRODY

SENIOR PROJECT MANAGER

Guides ARCH's facilities management support services, applying his experience with technically complex new construction and redevelopment of existing buildings.

BRITTANY VIPHAM

COMMUNICATIONS MANAGER

Establishes organizational tools to effectively keep stakeholders up to date and coordinates ARCH's communication plans.

SCOTT HABERKORN

PROJECT MANAGER

Oversees design development, site preparation, construction, procurement services, and turnover activities for complex projects.

KEITH SHEAHAN

PROJECT MANAGER

Provides construction administration and facility studies, drawing on diversified knowledge of building practices to oversee project specifications.

JUSTIN SAGER

PROJECT MANAGER

Serves as lead consultant for the Western Region, applying his diverse experience in financial analysis, capital budgeting, and construction management.

MILISSA ROWELL

ADMINISTRATIVE ASSISTANT

Supports day-to-day operations, providing administrative functions and managing the front desk at ARCH headquarters.



We thank our clients and partners for a successful 2016 and look forward to working with them for many more years.

Altadena Library District

Apostolic Christian Restmor

Bethesda Rehab & Senior Care

Broadmead

Canterbury on the Lake

Casa de las Campanas

The Clare

Covenant Place of Tulsa

Covenant Retirement Communities

Covenant Shores

Covenant Village of Cromwell

Covenant Village of Northbrook

The Danish Home of Chicago

Eben Ezer Lutheran Life Care Center

Hillsboro Area Hospital

Hunters Woods Fellowship House

Lake Anne Fellowship House

Lake Ridge Fellowship House

Largo Landing Fellowship House

The Legacy at North Augusta

Meadow Ridge

Meadows Mennonite Retirement Community

Monarch Landing

Mount Miguel Covenant Village

National Lutheran Communities & Services

The Overlook

Plymouth Place Senior Living

Presbyterian Villages of Michigan

The Rivers Grosse Pointe

Sedgebook

Senior Care Development

The Village at Crystal Spring

The Village of East Harbor

The Village at Orchard Ridge

The Village at Rockville



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