

The background features large, light gray numbers '2025' that are partially cut off by the edges of the page. The number '2' is on the left, '0' is partially visible to its left, and '5' is on the right.

ARCH CONSULTANTS LTD 2025 YEAR IN REVIEW

Reflecting on our journey in 2025, ARCH is thankful for all the clients and professionals who have partnered with us. As our talented team closes out the year, we are pleased to provide selected highlights of completed projects and work in progress.



broadening and sharing our building and industry knowledge. We participated in three groundbreaking ceremonies celebrating our clients' exciting milestones.

ARCH maintains a national presence with a local focus, getting to know and appreciate the individuality of every community we work with. Our proven process and comprehensive understanding of our industry helps us to deliver successful environments and sets us apart. We build on ARCH's reputation as a trusted partner to ensure that operational program expectations and building goals are exceeded for every client and project.

We are grateful for the colleagues and friends in Senior, Learning, and Healing environments that have contributed to ARCH's success for over two decades. We look forward to building on these relationships, forming new partnerships, and advocating for our clients in the years to come.

ARCH looks forward to continuing to guide organizations from vision to vibrance.

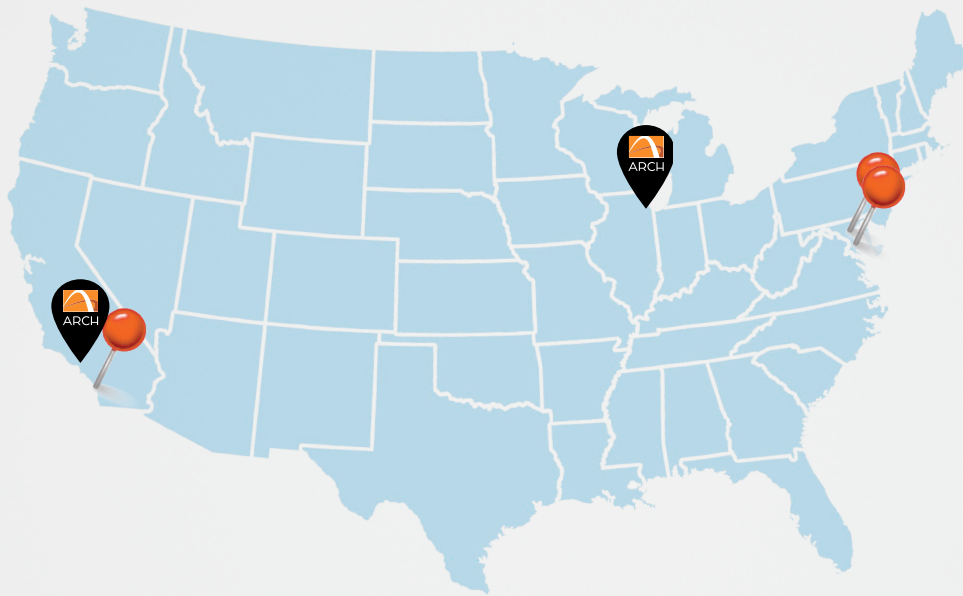
This year, ARCH joined Front Porch Communities & Services to serve as its internal and external development company. I now hold a dual role as Chief Development Officer for Front Porch, and will continue as President of ARCH, a Front Porch Development Company.

ARCH continued to serve as a strategic partner this year on twenty-two projects in eight states. In the process, we extended a warm welcome to new clients in addition to continuing our capital project management services. As affiliates and associates of eight accredited organizations, we attended ten conferences and webinars that allowed us to stay connected with colleagues while

A stylized, handwritten signature in black ink that reads "Frank".

Frank Muraca
President

ARCH HIGHLIGHTED PROJECTS • 2025



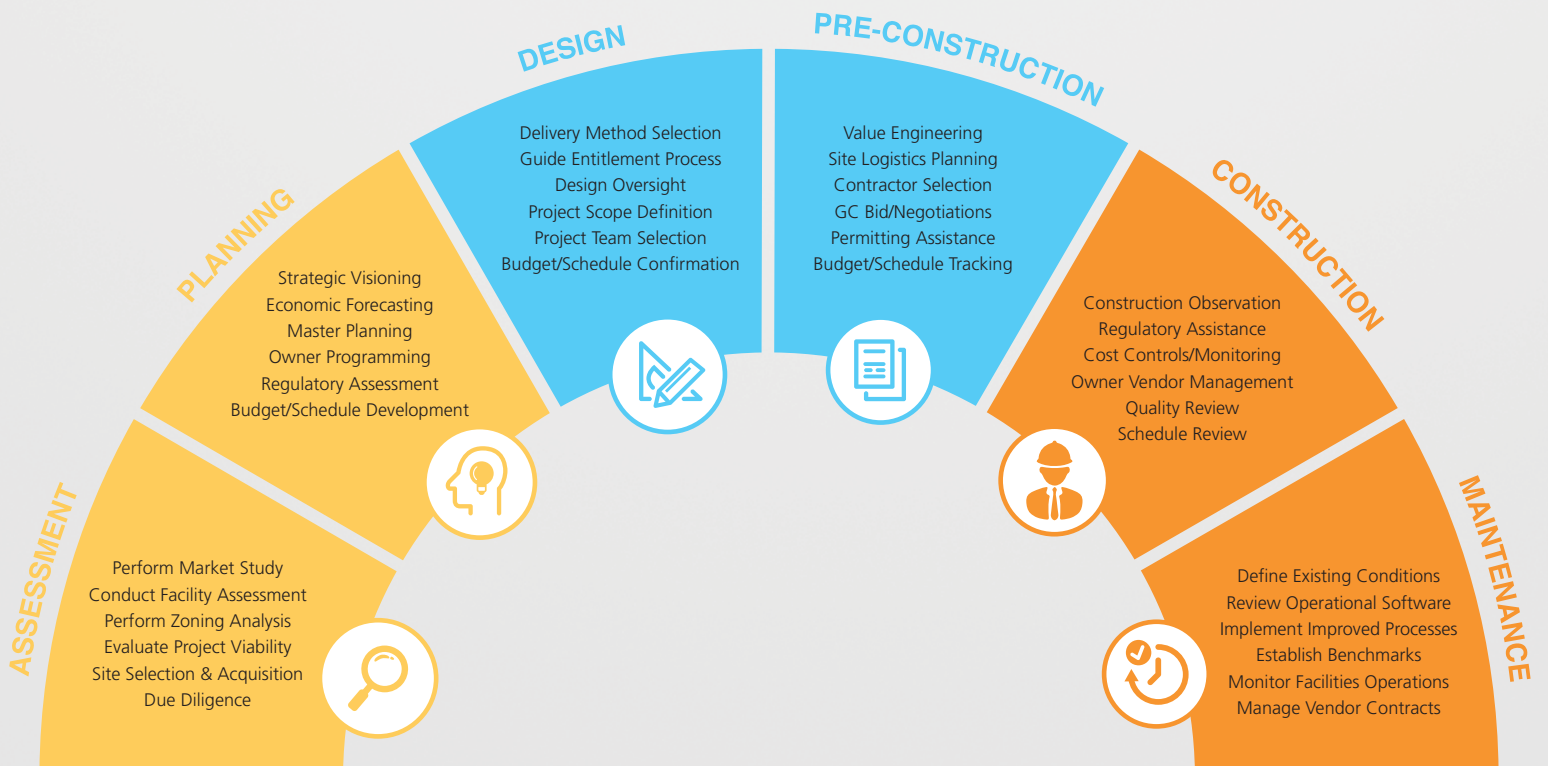
22
PROJECTS IN
8 STATES

3
GROUND
BREAKINGS

8
ACCREDITED
ORGANIZATIONS

10
CONFERENCES AND
WEBINARS

GUIDING THE ENTIRE BUILDING PROCESS





ARCH
DEVELOPMENT ADVISORS



ARCH JOINS FRONT PORCH

A RCH is honored to join Front Porch Communities & Services to serve as its internal development company. ARCH will maintain full continuity in serving our existing clients and trade partners – supporting work currently underway and actively pursuing new and emerging opportunities. Additionally, ARCH will now be responsible for overseeing projects for Front

Porch communities located throughout California, such as annual routine capital improvement and repositioning projects. Frank Muraca remains the President of ARCH and joins the Front Porch leadership team as Chief Development Officer. By combining Front Porch and ARCH's proven expertise and experience, this collaboration will strengthen ARCH's ability to excel in

development solutions with greater depth, resources, and efficiency. It will also enhance our owner operator perspective with new systems, programs, and initiatives.



“The combination of Front Porch and ARCH’s resources and experience will result in a higher-performance development company that will continue to guide the building process from vision to vibrance for current and future clients and partners.”

Frank Muraca, President, ARCH



“ARCH is known throughout senior living as a well-qualified and respected development consultant. Their values, culture, size, market knowledge, and capabilities were all a match for the services and functions that Front Porch desired in a development partner.”

Sean Kelly, Chief Executive Officer, Front Porch



THE VILLAGE AT PROVIDENCE POINT

New Life Plan Community

1
NEW LIFE
PLAN COMMUNITY

2
PHASES

664,000
SQ. FT. OF NEW
CONSTRUCTION

The community under construction will be an entrance fee, life plan community to be built in two phases, consisting of residential independent living apartments and cottage-style housing, as well as assisted living, memory care suites, and skilled nursing beds. The first phase of the project consists of 246 independent living accommodations made up of apartments and duplex

cottages. The balance of phase one includes a separate healthcare center, consisting of 16 assisted living and memory support suites, and 16 skilled nursing beds. National Lutheran Communities & Services celebrated a groundbreaking ceremony for The Village at Providence Point this past October. ARCH is serving as the Owner's Representative, providing development advisory support.





“NLCS strategically grew our portfolio over the last 12 years and ARCH was with us every step of the way. They provided valuable capital project management expertise in the development of our communities.”

Cyndi Walters
Chief Executive Officer and President
National Lutheran Communities & Services





CARLSBAD BY THE SEA

New Summer House

Carlsbad By The Sea is a consolidation of five parcels on 0.62 acres in Carlsbad, California. The project will expand the Carlsbad By The Sea community by adding an additional 54,000 square feet of new ground-up construction, which will include a memory care neighborhood called Summer House. ARCH is providing development advisory services and overseeing the building process. In addition to 18 memory care apartments, the new construction will provide spacious dining and

public spaces on the first floor, 11 independent living apartments located on both the second and third floors with private outdoor terraces, and underground parking for residents. Carlsbad By The Sea, an entrance fee, life plan community, currently has 160 residential apartments for independent and assisted living, as well as 33 skilled nursing beds in its care center. The existing community will share the pool and fitness area with the new development, creating a campus environment.



18
MEMORY
CARE SUITES

11
RESIDENTIAL
APARTMENTS

54,000
SQ. FT. OF
NEW CONSTRUCTION



“ARCH, as our capital project manager, has been instrumental in leading the team in scope definition with operations for standardization of organizational priorities. Their expertise and their approach have made us better!”

Mary McMullin, Chief Operating Officer, Front Porch

EDENWALD SENIOR LIVING

University Retirement Community

The Edenwald project is an expansion of the existing Edenwald community and will be adjacent to Goucher College. The proposed project scope will include three new towers, consisting of approximately 250,000 square feet with 127 independent living apartments, which are a mix of one and two bedroom plus dens, over a 130-space parking garage. This community will be nestled on three acres and will become the first University Retirement Community in Maryland. The addition

will be connected by a link to the existing Edenwald community and will expand amenities, as well as reposition common areas of the existing spaces. ARCH guided the master planning process, which included a land lease, and continues to provide development advisory support services. With construction expected to start in late 2026, ARCH helped the Owner determine the most appropriate building program for the existing community to reposition the campus to best serve residents.



127

INDEPENDENT
LIVING APARTMENTS

"It's been a pleasure working with ARCH; they've been invaluable in helping us assess and implement our plans related to a massive expansion, creating Maryland's first University Retirement Community."

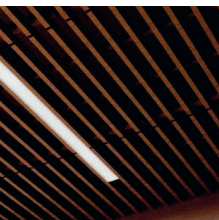
Mark Beggs, President and CEO, Edenwald Senior Living

1

CONNECTOR LINK
TO THE EXISTING
COMMUNITY

250,000

SQUARE FEET OF NEW
CONSTRUCTION



FACILITIES SUPPORT SERVICES

Maximizing Efficiency. Reducing Costs.

Did you know that ARCH offers a less invasive approach to facilities management support? Instead of taking over the facilities department, our team will guide you in implementing a more productive system in-house. We approach our engagements from a different point of view because our goal is to empower our clients, not commit them to long-term management contracts.

Our facilities management support services can increase your net operating income for environmental services, control utility

expenditures, expedite vendor procurement activities, provide tools to track staff productivity, and ensure you understand the ongoing cost of managing your assets. Most importantly, we act as a resource to help your facilities team maintain these best practices over time.

ARCH begins with a thorough assessment of existing conditions, standardizes processes to improve performance, then puts tools and training in place to ensure continuing success.



Step 1:
Define Existing
Conditions



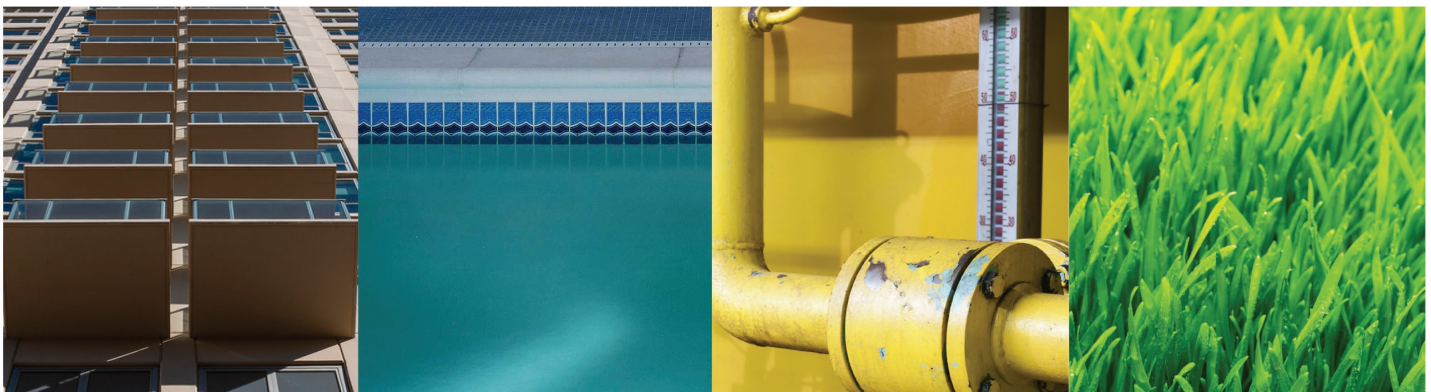
Step 2:
Implement Improved
Processes



Step 3:
Monitor Facilities
Operations

The ARCH team takes pride in assisting organizations in reducing costs and adding value to their capital assets. The following case study details how we provided facilities

support to a senior living provider, customizing a facilities conditions report to ensure the data was provided in a functional format that works for the organization.



CASE STUDY - CA

FRONT PORCH COMMUNITIES & SERVICES

Capital Asset Management

ARCH reviewed a property condition assessment for Front Porch Communities & Services at their portfolio of communities located in California. The process involved a capital asset management study of the physical plant of major

building systems of anticipated capital expenditures at 16 communities. The five-year forecast enabled the planning team to evaluate multi-campus repositioning scenarios, outlining key considerations and identifying potential capital expenditure projections for the portfolio.



YOUR TRUSTED PARTNERS

We Are...



ADVOCATES who represent our clients' best interest in dealings with other organizations and individuals involved in the building process.



PARTNERS who complement our clients' in-house staff resources with our own specialized knowledge, experience, and leadership.



STEWARDS of our clients' construction resources, ensuring that time and money are well invested and carefully managed.



COLLABORATORS who bring enthusiasm, commitment, and integrity to every project, infusing teams with our spirit of common purpose.



RESPONSIBLE CORPORATE CITIZENS who align ourselves with our clients' sustainability goals and always offer our expertise in sustainable building practice.



ETHICAL and committed, as a firm and as individuals, to the highest standards of conduct and respect for others in everything we do.



ARCH

A FRONT PORCH DEVELOPMENT COMPANY



*We thank our clients and partners for staying connected in 2025
and look forward to ongoing partnerships for many more years.*

Arcadia at Sewanee

Homewood Retirement Centers

Arlington Heights Gateway

Homewood at Plum Creek

Benedictine

Marian Village

Broadmead

Monarch Landing

Carlsbad By The Sea

National Lutheran Communities
& Services

Chicago Methodist Senior Living

PeaceCare St. Ann's

Collington

PeaceCare St. Joseph's

Cross Keys

Sedgebrook

Edenwald Senior Living

The Village at Orchard Ridge

Franciscan Ministries

The Village at Providence Point

Fresco Los Gatos

The Village at Rockville

Front Porch Communities & Services

Villa St. Benedict

Goddard House

20